

# 2018 Creating Global Leaders

All courses in English Located in central Tokyo Classes offered on weekday evenings and Saturdays





# Mission State

# Tsukuba MBA in International Business develops ambitious individuals into responsible global leaders.

The Tsukuba MBA-IB Program was established in 2005 as a Professional Degree Program on the University of Tsukuba's Tokyo Campus to develop international business management professionals who can act autonomously in the new global business environment.

# Welcome from the Chair



Within a little more than a decade, Tsukuba MBA-IB has achieved its goal to develop ambitious individuals into responsible global leaders. In a VUCA world – characterized by volatility, uncertainty, complexity, and ambiguity – global leaders are required to have keen insights for the future, strong problem-solving abilities, and autonomous leadership skills. In order to develop those essential management capabilities, MBA-IB provides a truly global education program, taught entirely in English, from both academic and practical business perspectives. Since 2005, we have been adapting our structured curriculum, which cuts across traditional MBA courses associated with a wide range of electives to meet the needs of our Japanese and international students.

MBA-IB is a closely-knit community consisting of diverse faculty members and students. We provide an attractive and convenient learning environment located in central Tokyo and surrounded by greenery. We sincerely hope that many more motivated working professionals will continue to come together and learn at MBA-IB, thus creating value for society.

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# CORE FEATURES

All courses in English	English is the official language for use in all classes as well as for program operations.	
2-year program for working professionals	Acquire knowledge and build skills required for global business over two years.	
Classes on weekday evenings and Saturdays	MBA-IB coursework is designed for busy business people.	
Modern facilities located in Central Tokyo	Leading education district surrounded by nature, easy access from major train stations in Tokyo.	
A top-ranked National Unviersity	The University of Tsukuba is a National University, well-known in Japan and abroad for its distinguished research and teaching achievements (RU11 member university*).	

\*RU11 is a consortium which consists of 11 Top Research Universities in Japan (Hokkaido University, Tohoku University, University of Tsukuba, The University of Tokyo, Tokyo Institute of Technology, Nagoya University, Kyoto University, Osaka University, Kyushu University, Waseda University, Keio University), which are highly active in the international academic community.

# LEARNING ENVIRONMENT

A wide variety of interactive courses	Students can customize their own coursework depending on their interests and objectives.
International learning opportunities	MBA-IB offers exchange and fieldwork programs that allow students to learn at partner universities and visit global companies and actual ODA sites outside of Japan.
Practice and academic- oriented business projects	Students can choose their own topic and select a format from five different types of Business Projects.
Diverse faculty and students	Approximately half of the faculty is made up of international professors, and the student body includes about a quarter of international candidates.
Low student-to-faculty ratio	Usually less than five students per faculty, allowing deep and meaningful learning opportunities.

I conduct research and guide students in their business project to uncover the latent factors behind economic, financial or accounting data.

Our program caters to ambitious individuals who aspire to make sense of and succeed in today's complex global business environment.

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Our students engage in interactive discussions with a diverse body of faculty and benefit from small-size classes and seminars.

# Message from Alumni

Siew Sin Lim MBA-IB Graduate Class of 2016



With guidance from faculty and colleagues, the MBA-IB's four area curriculum segmentation allowed me to target my weaknesses while simultaneously expand on my strengths. Thanks to both in and out of classroom experiences, I believe I am on the way to making improved business decisions and building better relationships. The program really gives back what one puts in and as such, I would urge future students to continue pushing boundaries and rediscover themselves here at University of Tsukuba's MBA-IB program.

Chihiro Hosoya MBA-IB Graduate Class of 2017



This intensive two-year program for working professionals was not just a place to learn state-of-the-art academic knowledge from high quality professors, it was also a laboratory to develop new business competencies through active interactions with my classmates. Opportunities such as group projects, overseas field work, seminars and much more were all stimulating experiments for me. I wish all future students enjoy their new endeavor to awake unlimited potential at MBA-IB.

Yamato Adachi MBA-IB Graduate Class of 2018

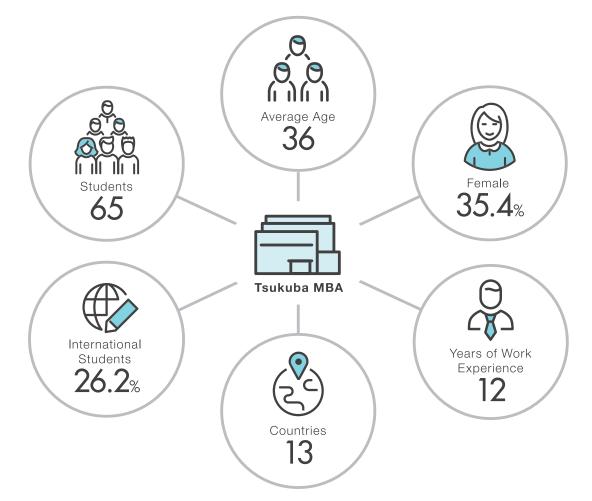


I chose the Tsukuba MBA-IB program because my goal was to gain more international experience and have interactions with people from different industries and countries. I was looking for a program that promotes diversity in every aspect.

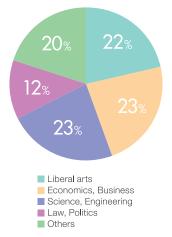
The diversity and quality of the classes in Tsukuba MBA-IB made for interesting class discussions, at the same time enhancing the overall learning experience. Moreover, the faculty was committed and extremely supportive of me and my Business Project, in pushing my initiative through the right channels. This program has opened the door for me to a new set of opportunities I would not have had access to without these experiences.

# Diversity

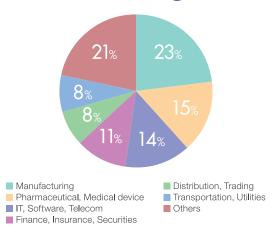
### **Student Profile**



### **Academic Background**



### **Career Background**



\*Students data as of April 1, 2018

# **HEATURES** ND COURSE WORK

International

To achieve our mission in developing global leaders with competencies to deal with the international business environment, our MBA program provides well balanced course work based on five areas of study: Adaptability Area Organizational Management, Business Strategy, International Adaptability, Applied Information and Common Area.

Common Area

**Business Strategy Area** 

Applied **Information Area** 

### **Typical Course Load**

	Spring A $\cdot$ Spring B	Spring C $\cdot$ Fall A	Fall B · Fall C	Total
			Core 8	
Year One Core, Elec	Core, Electives & Seminar I	Core, Electives & Seminar II	Core, Electives & Seminar III	Elective 24
				Seminar 5
				Pupingge Project 9
Year Two	Electives & Seminar IV	Electives & Seminar V	Business Project (3 months)	Business Project 8
				Total 45

Most courses are structured around five 150-minute classes and given all day on Saturdays (8:55 – 21:00) and on weekday evenings (18:20).

### Courses as of April 2018 (not all courses are listed below)

#### **Compulsory Courses**

Core Courses (for First Year students)	<ul> <li>Organizational Management I: Organizational Management</li> <li>Human Resource Management I: Human Resource Management</li> <li>Marketing I: Marketing Management</li> <li>Business Strategy I: Business Strategy</li> </ul>	- Finance I: Corporate Finance - Accounting I: Basic Accounting Theory - Global Management I: International Relations and Economics - Operations Management I: Operations Management
Seminars	- Seminar I, II, III (for First Year students) - Seminar IV, V (for Second Year students)	
Business Project	Business Project (for Second Year students)	

#### **Elective Courses**

	Business Anthropology     Business Negotiation     Global Skills I: Coaching to Grow People     Human Resource Management II: Stress Management     Human Resource Management II: Stress Management			
Business Strategy Area	<ul> <li>Introduction to Economics II</li> <li>Business Model Innovation</li> <li>Strategic Intelligence</li> <li>Technology Management</li> <li>Accounting II: Financial Analysis</li> <li>Accounting III: Managerial Accounting</li> <li>Entrepreneurship I: Entrepreneurship</li> <li>Entrepreneurship II: Demand Chain and Innovation</li> </ul>	- Finance II: Valuation - Finance III: Derivatives - Finance IV: Project Finance - Global Knowledge I: Practical Aspects of Business Law I - Marketing II: Market Research - Cases and Application - Marketing III: Branding - Digital Marketing		
International Adaptability Area	- Applied International Political Economy - Business Studies I (Seminar) - Business Studies II (Fieldwork) - Cross Cultural Management I: Managing Across Borders - Cross Cultural Management II: The Challenges of Globalization	- Global Knowledge II: International Relations - Global Knowledge IV: Financial Crises - Global Management III: International Peace Operations - Global Management V: Development Aid Fieldwork I - Global Management IV: Project Management of Development Aid		
Applied Information Area	- Business Simulation - Introductory Data Analysis: Invitation to Quantitative Analysis - Data Analysis I: Introduction to Data Analysis - Data Analysis II: Principle of Quantitative Research - Data Analysis III: Data Mining	- Operations Management II: Decision Analysis - Operations Management III: Risk Analysis - Operations Management IV: Project Management - Operations Management VI: Systems Design Theory		
Common Area	Business Communication Skills II     - Case Study Practice     Introduction to Corporate Social Responsibility     - Introduction to Corporate Social Responsibility			
Others		Core 8 Business Project 8		

#### Jthers

- Basic Mathematics Introduction to Economics I DEGREE REQUIREMENTS (NUMBER OF CREDITS NEEDED)

\*1 Minimum 24 \*2 Credits of Basic Courses are not included for Degree Requirements 1 credit per course (except Business Project)

Elective\*

Seminar

# Business Project

#### IRR

In the Independent Research Report, students are expected to write an academic dissertation equivalent to that of a master thesis. Students will need to review relevant literature, establish a research question or analytical framework, develop hypotheses, and collect and analyze public or original data.

#### ICP

The In-Company Project is carried out at the student's workplace, and generally involves some aspect of research, development or planning that is important to the student's employer.

#### 

During an Overseas Internship, students will experience practical training in a foreign country by interning with a foreign company or a subsidiary of a multinational company (including a Japanese-affiliated company) located overseas.

#### **BPD**

24

5

The Business Plan Development is a unique entrepreneurial experience to prepare for launching a business. The student will have to cover a wide range of issues related to business modeling, strategy, finance, accounting, marketing and human resource management.

Basic\*2

2

#### JI

During a Japan Internship, students will experience practical training in Japan by interning with a Japanese company or a subsidiary of a multinational company located in Japan.

## **Cross Registration**

MBA-IB students may register for courses offered by other graduate-level programs of the University of Tsukuba. A total of 10 credits from other graduate programs can be counted towards the 24 elective credits required for graduation upon approval by the MBA-IB faculty.

# GLOBAL NETWORK

# Tsukuba Short-term Study Program (TSSP)

MBA-IB has entered into student exchange programs with 10 leading overseas universities under the Tsukuba Short-term Study Program (TSSP). TSSP is a great opportunity for MBA-IB students who would like to get exposed to the business cultures of other countries. Exchange students from each side are enrolled as visiting students and remain members of their home institutions. They are exempted from tuition and registration fees at the host institution.



#### Overseas Business Studies

Students visit, learn about, and deliver presentations to companies and institutions operating in a range of innovative industries in various overseas locations such as Silicon Valley and Singapore.



### **Development Fieldwork**

In 2017, students visited and studied various project sites related to development assistance. In the past, students have conducted fieldwork in countries such as Indonesia, Vietnam, Cambodia and Myanmar.



# COLLABORATION with INDUSTRY

# Spea<mark>ker</mark> Series

MBA-IB invites industry experts and leaders to a series of interactive and eye-opening sessions on a plethora of contemporary business topics.





#### CFA Institute Resarch Challenge

Chartered Financial Analyst (CFA) Institute Research Challenge Since 2006, more than 10,000 students have participated in this "investment Olympics", and competed in equity analysis, report writing, and presentation skills. Tsukuba MBA-IB team was the Japan winner in 2010, 2014 and 2017, finalist in 2011, 2012, 2013 and 2016.

# Faculty Members



# Caroline F. Benton

Vice President of Global Affairs PhD (Industrial Engineering and Management) Tokyo Institute of Technology Research Areas: Global Leadership, Knowledge Management, Business Strategy



# Ivan Deseatnicov

PhD (Economics) Waseda University Research Areas: International trade and FDI, Global Value Chain, Inter-Country Input-Output Tables and Analysis, International Open Macroeconomics Courses: Business Strategy, Strategic Intelligence, Introduction to Economics



#### Junjian Gu

PhD (Economics) Nagoya University Research Areas: Accounting Quality, Auditing, Fundamental Analysis, Taxation Courses: Basic Accounting Theory, Managerial Accounting, Financial Analysis



#### Takashi Hirai

Program Chair PhD (International Studies) Waseda University Research Areas: Management of Technology/ Innovation, Business Model, Competitive Strategy Courses: Business Model Innovation, Technology Management, Demand Chain & Innovation



#### Yasunobu Kino



PhD (Systems Management) University of Tsukuba Research Areas: Systems Modeling, Software Development Courses: Project Management, Systems Design Theory



#### Remy Magnier-Watanabe

PhD (Industrial Engineering and Management) Tokyo Institute of Technology Research Areas: Cross-Cultural Management, International Business, Knowledge Management Courses: Managing across Borders, the Challenges of Globalization, Case-Study Practice



# Jean-Claude Maswana

PhD (International Development, Economics) Nagoya University Research Areas: Economic Growth, International Trade and Finance, FDI in Emerging Markets Courses: Business in Emerging Countries, Business Negotiation, Management Communication



#### Hirohisa Nagai



PhD (Management) Keio University Research Areas: Global Leadership, International Human Resources Development Courses: Organizational Behavior, Professional Manager



#### Tadashi Ono



PhD (Statistics) Graduate University for Advanced Studies Research Areas: Corporate Finance, Default Prediction, Liquidity Crisis Courses: Corporate Finance, Valuation, Derivatives, Introduction to Economics



#### Mina Ryoke

PhD (Engineering) Osaka University Research Areas: Data Analysis, System Modeling and Simulation, Soft Computing, Affective Engineering Courses: Invitation to Data Analysis, Invitation to Quantitative Analysis, Data Mining, Business Simulation, Business Mathematics (Shared), Operations Management (Shared)



### Caroline S.L. Tan

PhD (Marketing)

Keio University

Research Areas: Food marketing, Corporate Social Responsibility, Hedonic Consumption, Cause marketing, Prosocial Behaviour, Word of Mouth, Consumer Decision Making Courses: Marketing Management, Branding, Business Ethics, Corporate Social Responsibility, Global Marketing, Overseas Business Seminar, Digital Marketing, Marketing Research, Marketing Survey



#### Aki Tonami



PhD (Global Environmental Studies) Kyoto University

Research Areas: International Political Economy, Foreign Policy Analysis, Development and Environment, Asia-Europe relations Courses: International Relations and Economics, ODA Project Management



Hua Xu

PhD (Engineering) Hiroshima University Research Areas: Operations Management Systems Approach Courses: Decision Analysis, Risk Analysis, Business Mathematics (Shared), Operations Management (Shared)



#### Yi Zhu ★

PhD (Japanese Studies) The University of Hong Kong Research Areas: Business Ethnography, Corporate Culture, Human Relations, Institutional Control, Globalization and Culture Courses: Human Resource Management, International Human Resource Management, Business Anthropology

### Advisory Board



Mr. Ryuzo Kodama <sup>Chairperson</sup>



Mr. Hidehiro Konno Board Member, Mitsubishi Corporation



Mr. Soichi Koshio

Senior Adviser, Lifenet Insurance Co.



Mr. Jeffrey McNeill

President of the Harvard Business School Club of Japan President and Founder of Market Makers Inc., Tokyo

# Alumni Snapshot

HIGH LEVELS OF SATISFACTION

73%



#### PERSONAL AND PROFESSIONAL GROWTH

83%



say MBA-IB contributed to their career

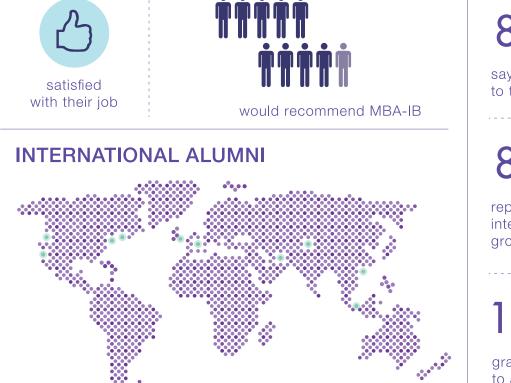
80%



report enhanced intellectual & personal growth

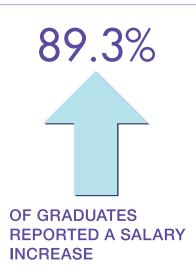
1 in 5 👪

graduate is promoted to a higher position within 1 year after graduation

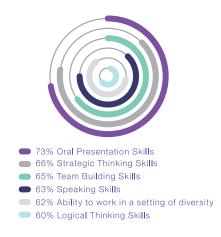


9 out of 10

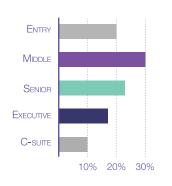
20% of alumni work abroad in cities such as Abu Dhabi, Islamabad, Singapore, Hong Kong, London, Washington, New York, Seattle, San Francisco, and Paris



**6 TOP ACQUIRED SKILLS** 



MORE THAN 70% IN MIDDLE TO EXECUTIVE LEVEL



# Admission Information for Classes begin on April 1, 2019



### **Admission Schedule**

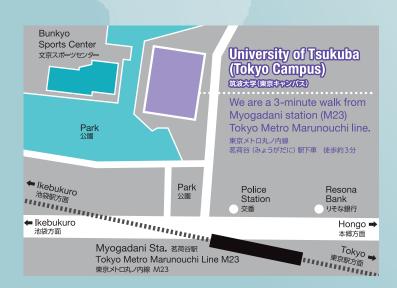
1	Check Application Guidelines	Application Guidelines are available at http://www.office.otsuka.tsukuba.ac.jp/wp/examinee/business_ science/international_ma/chart		
2	Web Entry and Application Document Submission	Tuesday, September 12, 2018 - Saturday, September 30, 2018	Eligibility Screening	
3	First Screening Result	Friday, October 27, 2018	Saturday, September 1, 2018 Eligibility screening is required for applicants who do not hold a bachelor's degree before Web Entry.	
4	Second Screening (Interview)	Saturday, November 10, 2018 (For Applicants residing overseas) Sunday, November 11, 2018 (For Applicants residing in Japan)		
5	Second Screening Result	Friday, November 30, 2018		
6	Admission Procedure	Before mid-Februrary 2019 *Admission fee ¥282,000; *Annual tuition ¥535,800 (Total two years ¥1,353,600) *as of April 1, 2018		

For further details, please access our website: http://www.mbaib.gsbs.tsukuba.ac.jp/admissionindex

## Admission Statistics (average in the past three years)



(Numbers in brackets: International students)



#### MBA Program in International Business, Graduate School of Business Sciences, University of Tsukuba

3-29-1 Otsuka Bunkyo-ku, Tokyo, Japan 112-0012 TEL: 03-3942-6918 / FAX: 03-3942-6824 Inquiry: www.mbaib.gsbs.tsukuba.ac.jp/contact-us

筑波大学大学院ビジネス科学研究科 国際経営プロフェッショナル専攻 東京キャンパス/Tokyo campus 〒112-0012 東京都文京区大塚3-29-1